



Fishing Harbours Transition Project

Background to the Project

The project on the Transitional Management of the Twelve Proclaimed Fishing Harbours is a joint initiative between the Departments of Public Works (DPW) and Environmental Affairs and Tourism (DEAT). It was initiated out of a desire to develop and maintain fishing harbours in order to enhance their social and economic value.



These two departments are looking specifically for options that would unlock economic potential within these harbour, in particular, those options related to tourism and economic development.

Ernst and Young, in consortium with Saha International (the Consortium), have been appointed to develop a feasibility study of the following 12 proclaimed fishing harbours:

- Lamberts Bay
- St Helena
- Laaiplek
- Saldanha Bay
- Hout Bay
- Kalk Bay
- Gordon's Bay
- Hermanus
- Gansbaai
- Arniston
- Stilbaai
- Struisbaai



The Consortium has drawn on specialist skills in the tourism, socio-economic, real estate, legal, and Infrastructure disciplines.

Purpose of project

The project aims to provide the following information to DEAT/DPW:

- Management models that can be applied to the management of the proclaimed fishing harbours, together with its legal, social, marketing and financial implications of each model;

- A "Current State" assessment of the harbours;
- A SWOT analysis of each of the harbours;
- Consider the existing lease agreements and legal implications in maintaining the status quo or amending same in line with the new harbour management proposals;
- Collation of existing leases/agreements in all 12 harbours;
- Relevant and appropriate feasibility studies and recommendations;
- Assist the Harbour Steering Committee(HSC > DEAT,NDPW,Treasury) in developing an Integrated Harbour Management Authority;

Deliverables

- Feasibility studies of each of the 12 Proclaimed Harbours
- Proposals and Recommendations for a management authority which will be an executive structure overseeing the proposed management model per harbour as well as recommendations on the legal implications of the lease agreements of each harbour with this "executive structure".
- Proposals and recommendations for an appropriate management model per harbour, which must include financial and operational model, the marketing strategy, the development model and legal implications of and for each management model;
- A database of all lease agreements held within each harbour as well as the terms and conditions governing these leases/agreements including the assessment of the broader legal implications on the future developments within each harbour;
- The Draft Terms of Reference for a possible management model for the fishing harbours;
- Reports on continuous stakeholder consultation, that is DPW, DEAT, harbour users and other relevant stakeholders;



Scope

- To investigate the economic opportunities for each harbour and to propose appropriate management models.

Impacts

This project will consider the following factors in each specific harbour:

- Economic Changes
- Changes in Fish Stocks
- Impact on local/surrounding community
- Infrastructure development
- Socio – economic impact
- Tourism development
- Real Estate
- Legal Issues

Contact

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